

# Unibank - Investment opportunity in Armenia

Armenia NASDAQ OMX: UNIB

Bloomberg: UNIB AY

Reuters: UNIB

# Republic of Armenia: Investment map

#### **Armenia: Main Indicators**

Full name - The Republic of Armenia

**Population** - 3,017,712

**Capital** – Yerevan Area – 29.743 sq. km (18.481 sq.

miles)

Major languages – Armenian (official), Russian

(common), English (growing)

State religion: Christianity

**Life expectancy**: male -70.9, female -78.6

Monetary unit – Armenian dram (AMD)

Exchange rate - As of Sep.30,2017: 478.41AMD/USD

Sovereign Country Ratings: Fitch - B+, stable

(January 20, 2017)

Moody's - B1, stable (Sep 8, 2017)

Global competitiveness report 82 (World Economic

Forum)

**Human development index 85** (UNDP)

**Ease of Doing Business Rank: 38** 

**Economic Freedom Index: 33** 

#### Main segments of economy

Agribusiness, Mining, Tourism Health & Pharma, IT Engineering Jewelry, Watchmaking & Diamonds

#### **Investment regime**

RA promotes foreign investments and operates an "open door" policy, including:

- Equal treatment for both foreign and domestic investors;
- 100% foreign ownership is permitted;
- No limitations on size and type of foreign ownership
- Special investment incentives for foreign investors
- Alternative dispute resolution mechanisms for foreign investors (ICSID);
- Guarantees for legislative changes (a five-year "grandfather-clause");
- No restrictions for capital and revenue transfer and repatriation;
- Liberal regime on employment of foreign workers.

### **Armenian Banking Sector Background**

#### **Recapitalization Completed:**

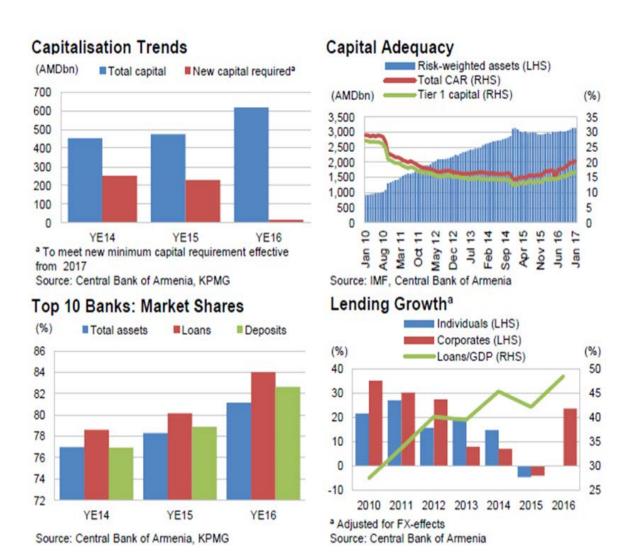
Sector grew by nearly AMD 164bn in 2015-2016 (the Armenian banking system has one of the highest CARs in the region).

#### **Sector Consolidation:**

The recapitalisation requirements affected mostly the mid-sized and small banking segments, triggering M&A activity.

#### **Growth Trends Mixed:**

Expansion by a few domestically owned banks added 10% to sector loan growth in the 4Q16. Transactions with non-residents accounted for over 70% of this



# **Unibank key facts**

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Unibank was found in 2001 (Licence N81, 09.10.2001 Central Bank of Armenia)

Structured branch network - key regional coverage

46 branches

First bank in RA listed its shares through an IPO at

### Nasdaq OMX Armenia

**\** 

Moody's Investors Service rating

B2,Outlook - Stable

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Market Cap.

**USD 82.67 mln** 

**•** 

Over **350,000** 

customers

**•** 

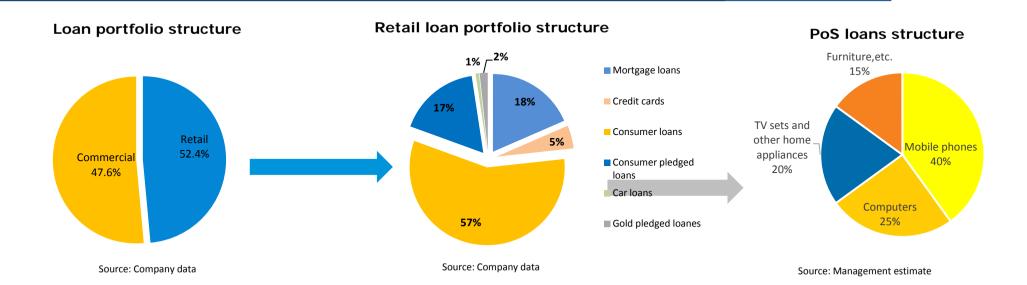
Top 100 taxpayers list

Full scale banking services: Retail, Corporate and Private Banking, International and Domestic transfers, Cards, Internet Banking

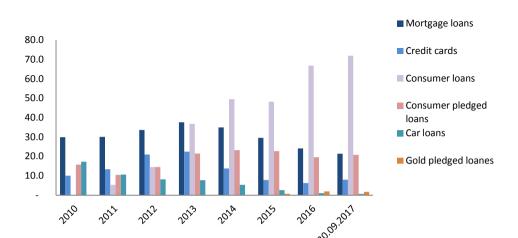
# **Unibank's Competitive Advantage**

- Widely recognized brand among consumers
- The shares and bonds of the Bank are traded at NASDAQ OMX Armenia
- Strong key shareholders and professional management
- Expanded branch network. 46 retail offices (4th largest), 105 PoS outlets (the largest), 132 PoS terminals and 116 ATMs (5th largest)
- One of three VISA processing centers in Armenia (other banks use local ARCA processing center)
- Proprietary in-house IT solutions with continuous improvement
- Loan application Scoring system
- Flexible interest and tariff policy
- Transparent and fair reporting policy
- Flexibility to integrate new retail and SME business partners fast

# **Unibank Retail Business: Dynamic Growth**



#### Retail loan portfolio dynamics (\$mIn)



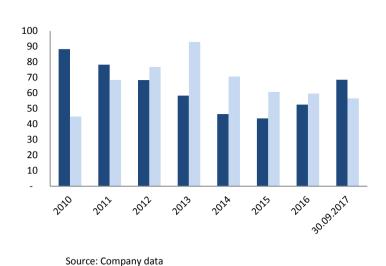
- Unibank plans to grow consumer loans with a focus on PoS loans
- POS loans customers grew by more than 10 times since 2011
- Volume of Unibank's PoS loans cover nearly 30% of the market
- Unibank's CRM culture allowed to create a database with more than 320 000 unique records, that is about a quarter of the active population of the country
- Immediate cash payment to retail partners instead of factoring within 3-4 days

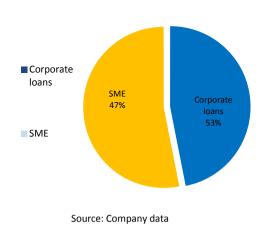
#### **Unibank Commercial Business Overview**

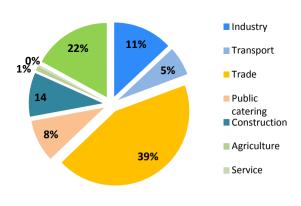
Dynamics and structure of SME portfolio (mln USD)

Commercial portfolio structure as of 30.09.2017

SME portfolio by sectors as of 30.09.2017







Source: Company data

Proven cooperation with international financial institutions: Selected sources for SME and trade financing











# Moody's rating agency's overview

Domicile	Yerevan, Armenia
Long Term Deposit	B2
Long Term Dept	Not Assigned
Outlook	Stable
Туре	LT Bank Deposits –Fgn Curr

#### **Credit Strengths**

- Recent equity injections supported the bank's capital position
- Higher retail loan origination and strong growth in fees and commissions support recurring profitability
- Liquidity buffer is comfortable and funding base is granular

#### Factors that could lead to an upgrade

• Material improvements in the bank's asset quality, profitability and capital profile would be positively credited to its BCA

#### Unibank's Market makers overview

#### Market maker (Armenbrok Investment company) increases trading liquidity in the market

Ticker:	UNIB
Market Cap (mln USD):	82.67
Shares Outstanding, mln:	172.89
Free Float:	6.80%
Trading Value (thous USD):	33.2
Number of Securities traded:	68,995
Last Price (USD):	0.48

As of 30.09.2017 Market Maker's Equity Flashnote indicates the following growth in operational results of the Bank in comparison to 3Q 2016:

Operating income	12.2%
Assets	7.9%
Interest earning assets	12.3%
Loan portfolio	9.9%
Deposits	7.0%
Equity	10.7%
Charter capital	16.0%
Net profit after taxes	36.0%

#### **Unibank: Board**



Gagik Zakaryan
Cofounder/Board Chairman,
Unibank; Cofounder/Board
Chairman, Unistream Bank;
Board Member of the Association of
Russian Banks Member of the
Supervisory Board of National
Banking Journal
Over 23 years of banking experience



George Piskov
Cofounder/Board Member,
Unibank
Cofounder/Chairman of
Protobase Laboratories,
Cofounder/Board Member of
the Unistream Bank
Over 23 years of banking
experience



Eduard Zamanyan Board Member of Unibank, Armenia, Board Member of "Unistream" OJSC CB Over 18 years of banking experience



Hrahat Arzumanyan
Board Member of Unibank
Chairman of the Board of Directors
"Transstroybank" CJSC, Russia
Over 18 years of banking experience



David Papazyan
Board Member of Unibank, Armenia
Independent capital Manager
Over 11 years of banking experience

#### **Unibank: Executive Board**



Mesrop Hakobyan
Executive Board Chairman



**Gohar Grigoryan**Financial Director- Chief Accountant



**Ararat Ghukasyan**First Vice-Chairman
of the Executive Board



**Gurgen Ghukasyan** Retail Business Promotion and Sales Director



**David Petrosyan**Corporate Business Promotion and Sales
Director



Ovsanna Arakelyan
Vice-Chairman of the Executive Board,
Legal Service and Overdue
Liabilities Collection Director



**Tigran Badanyan** Risk Management Director

# **Unibank Strategic Goals 2017-2020**

#### Strategic Goals 2017-2020

Financial

Reaching USD10mln profit 2020.

Increase bank's market share value

Clients & Services/ Products

Increase POS retail lending market share to 40%

Increase SME/Corporate lending market share to 10%

Enhance product line to maintain competitiveness

Business Engineering

Enhancing customer services quality

Automation of Micro/SME Lending

> Enhance Distant Banking tools

HR

Enhancing staff qualification

Improve staff lovalty and retention

Corporate Governance

Instill best practice in Corporate Governance

Enlarge shareholders team

# **Unibank: Corporate Governance**

The Board of Directors of UNIBANK OJSC consists of 5 members o/w 3 members are Independent;

 Oversees the overall management and operations of the Bank

Remuneration Committee

Determines the HR Management policy and remuneration system of the Bank.

The committee is composed of 3 Board members

Shareholders (Annual General Meeting)

**Board of Directors** 

Investment Committee

- Supreme governing body
- •Approve dividends to be paid to Shareholders
- Approve/make amendments to the Articles of Association of the Bank
- Approve alterations to the Bank's share capital

Audit & Risk Committee

Keeps Group's internal controls and systems for mitigating financial and non-financial risks under review The committee is composed of 3 Board members (2 Independent)

Approves the Bank's annual budgets, long-term objectives and commercial and investment strategy

1 out of 3 are Independent Board members

# **Unibank: Supervisory Board Committees**

	Investment	Remuneration	Audit & Risk
	Committee	Committee	Committee
Gagik Zakaryan	2	1	1
George Piskov	1	1	
Eduard Zamanyan	1		
Hrahat Arzumanyan			1
David Papazian		1	1





#### **Unibank's Priorities**

#### Client orientated approach:

Maintain competitive service advantage via innovative operational and IT solutions

#### Professional team and motivated staff:

Provide equal career development and personal growth to maintain staff loyalty

#### Improve technology base:

A step ahead of the main competitors

Financial performance: Improve profitability ratios through expenditure optimization and adherence to risk reward principle

**Corporate Governance:** Effective, fair and transparent corporate culture for the benefit of the shareholders

**Corporate and Social Responsibility:** Contribute to the society through CSR projects and initiatives.

# Unibank Forecast for 2017-2019

# Forecast for financial position

in thousand USD	31/12/17	31/12/18	31/12/19
Assets	397,459	405,016	431,029
Credit portfolio	280,821	298,035	321,575
Business portfolio	135,833	140,669	153,593
Retail portfolio	144,988	157,366	167,983
Liabilities	331,260	335,419	355,056
Treasury liabilities	36,087	26,745	21,352
Deposits from customers	270,407	289,430	314,840
Equity	66,199*	69,597	75,973

<sup>\*</sup> Market Cap as of 30.09.2017 equals to USD 82.67 mln

# **Unibank Forecast for 2017-2019**

#### Forecast for P&L statement

in thousand USD	31/12/17	31/12/18	31/12/19
Net interest income	13,641	19,184	21,978
Net fee and commission income	13,846	14,831	15,655
Operating income	27,487	34,015	37,632
	(	(	(4 - 2 4 2)
Net provision from losses	(11,863)	(15,323)	(15,218)
A 1 ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '	(4.2.022)	(4.4.024)	(4.4.024)
Administrative expenses	(13,822)	(14,031)	(14,031)
Profit for the year after tax	1,202	3,728	6,707

# Join our success

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